



The City Council of the City of Auburn was sworn into office on October 2, 2006. Council members, seated from left to right, are Arthur Dowdell, Sheila Eckman, Tom Worden, Brent Beard, Mayor Bill Ham, Robin Kelley, Dick Phelan, Gene Dulaney, and Bob Norman.

City of Auburn, Alabama

BIENNIAL BUDGET

*Fiscal Years Ending
September 30, 2007
and September 30, 2008*



City of Auburn

FY 07 & FY 08 Biennial Budget

Management Team

Charles M. Duggan, Jr. City Manager
Andrea E. Jackson Finance Director
Jeffery L. Ramsey Director of Public Works
Phillip Dunlap Director of Economic Development
Steven A. Reeves Director of Human Resources
William H. James Director of Public Safety
Forrest Cotten Director of Planning
Rebecca O. Richardson Director of Parks & Recreation
Margie B. Huffman Director of City Library
Timothy L. Woody Director of Environmental Services
James C. Buston, III Director of Information Technology
Scott Cummings Director of Water Resource Management
Joe S. Bailey Municipal Judge

The City of Auburn
Biennial Budget for FY 2007 & FY 2008
Table of Contents

Introductory Information	
Budget Message.....	1
Key Decisions	15
Community Profile.....	18
Results of Economic Development Activity	26
Personnel Authorization Summary.....	28
Miscellaneous Statistical Data	29
Organization Chart	30
General Information	
GFOA Distinguished Budget Presentation Award.....	31
Description of the Budgetary System.....	32
Budget Calendar	36
Citizen Survey	38
22 Goals for <i>Auburn 2020</i>	39
Financial Overview.....	41
Revenue Overview.....	45
Overview of Outstanding Debt	51
Proposed Financial Policies	57
Description of All Budgeted Funds.....	68
Overview of Budgeted Revenues and Expenditures – All Budgeted Funds	69
Overview of Projected Resources and Planned Spending	70
Details of Financing City Operations.....	71
Summary of Capital Outlay by Fund and Department	73
Summary of Conditional Capital Outlay	75
Capital Improvement Program	79
Capital Improvement Program – Future Projects.....	83
General Fund	
Overview of Changes in Fund Balance.....	84
General Fund Revenues	87
General Fund Expenditures	94
Departmental Budgets	
Trends in Expenditures by Department.....	100
Overview of Expenditures by Department.....	101
City of Auburn Mission Statement.....	108
<i>General Fund Departments</i>	
City Council	109
Office of the City Manager.....	110
Judicial	113
Information Technology.....	118
Geographic Information System.....	125
Finance	126
Economic Development	134
Human Resources	145
Risk Management	150

The City of Auburn
Biennial Budget for FY 2007 & FY 2008

Table of Contents

Public Safety	151
Administration.....	158
Police.....	159
Fire	160
Communications.....	161
Codes Enforcement.....	162
Public Works	163
Administration.....	170
Construction and Maintenance.....	171
Engineering Design	172
Inspection	173
Traffic Engineering	174
Environmental Services	175
Administration.....	179
Recycling.....	180
Solid Waste	181
Animal Control.....	182
Right of Way Maintenance	183
Fleet Services.....	184
Auburn Public Library.....	185
Parks and Recreation.....	189
Administration.....	194
Leisure Services.....	195
Parks and Facilities	196
Planning	197
Non-Departmental	203
<i>Water Resource Management</i>	<i>204</i>
Sewer Fund.....	213
Special Revenue Funds.....	219
Debt Service Fund.....	226
Special Activities of the General Fund.....	232
Glossary.....	237